

# Contents

List of Contributors	ix
Introduction	xvii
<i>JoAnn Danelo Barbour</i>	
Infusion	xxi
<i>Elisebeth VanderWeil</i>	
<b>Part One: The Complexity of Leader Development</b>	<b>1</b>
<i>Robert M. McManus</i>	
1. Discovering Leadership and Winning Friends	5
<i>Pedram Alaedini</i>	
2. Deepening Self-Awareness Through Dialogue: A Theoretical Framework for Leading in Complex Worlds	11
<i>Lori N. H. Guasta</i>	
3. Communications, Ethics, and Vision Trump Experience	21
<i>Eli Sopow</i>	
4. Leading Learnership: The Transformation of Leadership via Convergence with Learning	37
<i>Greg Laudeman</i>	
5. Leadership Education: The Power of Storytelling	63
<i>Kimberly Nehls</i>	

6. Developing Leaders for a Complex World: Mapping  
ILA's Guiding Questions to an Undergraduate  
Interdisciplinary Minor in Leadership 79  
*Scott J. Allen and Beth Ann Martin*

**Part Two: The Complexity of Leadership Practice 103**

*Gloria J. Burgess*

7. Black Women's Political Leadership Development:  
Recentering the Leadership Discourse 107  
*Dionne Rosser-Mims and Juanita Johnson-Bailey*
8. Leadership Lessons from the Criminal World 133  
*Jeanne Martinson*
9. Soccer Tactics and Complexity Leadership 155  
*Michael S. Lane, Kathleen Patterson, and Paul B. Carr*
10. A Complex Landscape: Reflections on  
Leaders and the Places They Create 173  
*Patricia Carr*

**Part Three: The Complexity of Leading  
in a Globalized World 185**

*Lena Lid Falkman*

11. Global Leadership: How an Emerging Construct  
Is Informed by Complex Systems Theory 189  
*Jeri Darling*
12. The Role of Culture and History in the  
Applicability of Western Leadership  
Theories in Africa 209  
*Deanne de Vries*
13. A Tao Complexity Tool: Leading from Being 227  
*Caroline Fu and Richard Bergeon*

14. The Leadership of Dr. Jane Goodall: A Four-Quadrant Perspective <i>Georgia Pappas</i>	253
If You Would Lead Me—Reflections on Leadership <i>Nigel Linacre</i>	269
Index	271